




# Bankwest Stadium Community Consultative Committee

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2020 Annual Report

## Bankwest Stadium Community Consultative Committee – 2020 Annual Report

**Project:** Bankwest Stadium Community Consultative Committee  
**Reporting Period:** January 2020 – February 2021  
**Independent Chair:** Darryl Watkins  
**Support:** Anna Sessink, Project Manager

Version	Author	Review	Date	Authorised
1.0	Darryl Watkins	16/02/21	16/02/2021	

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# Introduction

## Bankwest Stadium

The new Bankwest Stadium is part of the NSW Government's \$1.9 billion stadium strategy to improve sporting infrastructure across the state. The 30,000 seats, rectangular stadium is located at the site of the previous Parramatta Stadium (Pirtek Stadium).

The project's construction stage was completed in March 2019 and has entered its operational phase. This has brought with it a significant cultural and economic boost to the local area. The stadium has brought a mix of sporting and cultural experiences to the area and the precinct as a whole has welcomed community social, sporting, and recreational activity.

Meeting 10 on 10 February 2020 was held face-to-face at Bankwest Stadium however due to the introduced COVID-19 regulations meetings 11, 12 and 13 were held via videoconference. This initially proved a challenge. However, it was a credit to the CCC members that they were resourceful and made every effort to ensure they attended meetings 11, 12 and 13.

## This Report

The 2020 Annual Report covers four meetings, held over the 13 month period from January 2020 to February 2021, held on the following dates:

- Meeting 10, 10 February 2020
- Meeting 11, 22 June 2020
- Meeting 12, 23 November 2020
- Meeting 13, 15 February 2021

## Committee Establishment

Following the introduction of new Community Consultative Committee guidelines by the NSW Department of Planning and Environment (the Department) in 2016, the Bankwest Stadium Community Consultative Committee (WSSCCC) was established in 2018.

Mr Darryl Watkins was appointed as the Independent Chair by the Department, and following a nomination period and interview process, a number of key stakeholders and local community members were appointed as committee members.

The WSSCCC provides a forum for discussion between the NSW Government and representatives of the community, stakeholder groups and City of Parramatta Council on issues directly relating to the Bankwest Stadium.

The committee first met on 12 March 2018 and has been in place for the construction period ending March 2019. The CCC has also continued its role into the operational period of Bankwest Stadium and will continue to do so for the first two years of operation.

The transition from the construction phase to the implementation phase necessitated a change in Committee Members with construction team members stepping aside and operational members stepping in. This allowed the CCC to better reflect the operational realities of the project and more effectively discuss these new challenges and opportunities with the community.

## Committee Governance

The WSSCCC was established and operated in accordance with the Department's Community Consultative Committee Guidelines.<sup>1</sup>

## Code of Conduct and Pecuniary Interests

All committee members agreed to abide by a Code of Conduct (See) and declare pecuniary or non-pecuniary interests in the project.

Signed copies of both the Code of Conduct and the Declaration of Interest were collected prior to confirming appointment to the Committee.

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<sup>1</sup> Guidelines available at <https://www.planning.nsw.gov.au/Assess-and-Regulate/Development-Assessment/Community-Consultative-Committees>

## WSSCCC Membership

The below table lists Committee members and their representation on the committee.

WSSCCC Member	Representation
Christopher Brown	Resident
Joe Achmar	Venues NSW
Raymond Haddad	Resident
Anthea Hall	City of Parramatta Council
Daryl Kerry	VenuesLive
Brad Main	Parramatta Lions J AFC
Finbar O'Donoghue	North Parramatta Residents Action Group
Megan Phelps	Resident
Dianne Rigg	Venues NSW
Darryl Watkins	Independent Chair

Table 1: WSSCCC Membership 2020

## WSSCCC Meeting Attendance

The below table notes attendance records of Committee members.

WSSCCC Member and Representation	Meeting Attendance			
	10/2/20	22/6/20	23/11/20	15/2/21
Christopher Brown	✓	✓	x	x
Paul Doorn	✓	n/a	n/a	n/a
Joe Achmar	n/a	✓	x	✓
Raymond Haddad	✓	✓	✓	x
Anthea Hall	✓	✓	✓	✓
Daryl Kerry	✓	x	x	x
Brad Main	✓	✓	✓	✓
Megan Phelps	✓	✓	✓	✓
Finbar O'Donoghue	x	x	x	x
Dianne Rigg	✓	✓	✓	✓
Darryl Watkins – <i>Independent Chair</i>	✓	✓	✓	✓

Table 2: WSSCCC Meeting Attendance

Please note: Paul Doorn resigned in his role at Venues NSW in March 2020 and Joe Achmar replaced Paul Doorn on the CCC as a Venues NSW representative.

# 2020/21 Committee Activities

## Overview

As per the Department's Guidelines, the Committee is specifically established in an advisory capacity and not as a decision making or regulatory body (see **Appendix A**).

The WSSCCC met four times throughout 2020/21.

## WSSCCC Meetings

The WSSCCC meetings were held both at the Bankwest Stadium site and via videoconference.

Meeting	Date and Time	Location
Meeting 10	10 February 2020	Bankwest Stadium O'Connell St, Parramatta
Meeting 11	22 June 2020	Videoconference
Meeting 12	23 November 2020	Videoconference
Meeting 13	15 February 2021	Videoconference

Table 3: WSSCCC Meeting Schedule

## Guest Speakers

A number of experts and stakeholders attended meetings in 2020/21 to deliver presentations about various aspects of the project. Details about their presentations can be found in Appendix B.

- David Wilson – Parramatta Light Rail Development, Transport for NSW (attended Meeting 11)
- George Perry – Project and Transition Manager, VenuesLive (attended Meeting 10 – 13)
- Steve Clarke – Principal Officer, Major Projects, Venues NSW (attended Meeting 10 – 11)
- Daniel Powrie – Sydney Metro West, Transport for NSW (attended Meeting 12)
- Katherine Martin – Sydney Metro West, Transport for NSW (attended Meeting 12).

## Meeting Agenda Summaries

Committee meeting agendas were drafted in consultation with committee members, and designed to address topics of interest and focus areas. Some agenda items, such as the Stadium Tour or presentations from representatives or subject matter experts were arranged by the proponent in response to specific requests from community representatives on the committee.

Meeting	Agenda Summary
Meeting 10 10 February 2020	<ul style="list-style-type: none"> <li>· Welcome &amp; Acknowledgement of Country</li> <li>· Code of Conduct</li> <li>· Action Items from Meeting 9</li> <li>· Operational Briefing</li> <li>· Heritage Strategy Update</li> <li>· Calendar of Events</li> <li>· Q&amp;A and Discussion</li> <li>· Communication with Broader Community</li> <li>· Final comments</li> <li>· Close Meeting</li> </ul>
Meeting 11 22 June 2020	<ul style="list-style-type: none"> <li>· Welcome &amp; Acknowledgement of Country</li> <li>· Code of Conduct</li> <li>· Action Items from Meeting 10</li> <li>· Parramatta Light Rail development update</li> <li>· Operational Briefing</li> <li>· Heritage Strategy Update</li> <li>· Calendar of events</li> <li>· Q&amp;A and Discussion</li> <li>· Communication with Broader Community</li> <li>· Final Comments</li> <li>· Close Meeting</li> </ul>
Meeting 12 23 November 2020	<ul style="list-style-type: none"> <li>· Welcome &amp; Acknowledgement of Country</li> <li>· Code of Conduct</li> <li>· Meeting 11 – Action Items</li> <li>· Sydney Metro West Project update</li> <li>· Operational Briefing</li> <li>· Heritage and Archival Update</li> <li>· Calendar of Events</li> <li>· Q&amp;A and Discussion</li> <li>· Communication with Broader Community</li> <li>· Next Meeting</li> <li>· Final Comments</li> <li>· Close Meeting</li> </ul>
Meeting 13 15 February 2021	<ul style="list-style-type: none"> <li>· Welcome &amp; Acknowledgement of Country</li> <li>· Code of Conduct</li> <li>· Meeting 12 – Action Items</li> <li>· Operational Report</li> <li>· Q&amp;A and Discussion</li> <li>· Final Meeting</li> <li>· Final Comments</li> <li>· Close Meeting</li> </ul>

## 2020/21 Key issues

A number of key issues were the focus area of the committee meetings throughout 2020/21, with these matters featuring as recurring topics throughout the year.

The Chair secured guest speakers from Parramatta Light Rail and Sydney Metro West projects to keep CCC members informed of key issues that affect the Bankwest Stadium.

All minutes and presentations are available on the Bankwest Stadium project website:

<https://bankweststadium.com.au/the-stadium/community-engagement/>

Issue	Actions Taken	Next Steps/Ongoing
<b>Communication with the Broader Community</b>	This issue has remained a recurring agenda item in each meeting with dialogue existing between the proponent and community representatives to provide clear and specific information to the broader community.	Ongoing discussion. The proponent will continue to brief the Committee and work with CCC members to identify opportunities for community engagement.
<b>Construction to Operational Handover</b>	With construction finalised and operational ownership being transferred to Venues NSW, CCC focus has shifted to the operational life of the project. LendLease and INSW representatives have stepped away and representatives from VenuesLive and Venues NSW have been appointed on the committee.	The proponent will continue to inform CCC about the stadium. However, CCC focus was on the operational realities of Bankwest stadium going forward.
<b>Heritage Collaborations and Opportunities</b>	The proponent has presented a Heritage Interpretation Strategy as well as worked in collaboration with the University of Sydney to find solutions to showcasing the items from the previous stadium and the overall heritage of the site and surrounds e.g. Parramatta Pool, Boulevard of Legends. Collaborations with community and cultural organisations have also been initiated to provide internal art installations.	Ongoing updates and discussion. There will be updates on progress with the Heritage Strategy and work with collaborators.
<b>Sound and Light Pollution</b>	Venues NSW has provided the CCC with feedback it has received about light and sound pollution and steps it has taken to minimise these issues e.g. sharing scheduling with surrounding businesses, and minimising screen/light operation time.	Ongoing updates and discussion.
<b>Operational Management Plan</b>	The proponent has developed plans relating to day-to-day operations of the precinct as well as event days, shared it with the CCC, and updated the CCC on experiential findings and feedback from test events and initial ticketed events. These plans outline safety, security, light, noise, access, parking, transport corridors, etc.	The proponent will continue to update and discuss the OMP, their learnings, and its transport, safety, and business impacts to improve the plans. The proponent will continue to work with council and government departments to improve these transport corridors and minimise disruption.



<b>Feedback Avenues</b>	The proponent has taken note of feedback provided by community members through surveys, market reports, and through the CCC.	Ongoing discussion. Venues NSW is exploring and testing options for online, app-based feedback with potential for integration with hirer data.
<b>Event Scheduling and DA Approval</b>	The proponent informed the CCC of an application to increase to the annual number of events at the stadium. This preliminary information outlines impacts to local communities and biodiversity. CCC members had input to this DA modification and the DA has been displayed on public exhibition.	Ongoing discussion on scheduling and balancing sporting to cultural events. Updates on the DA progress will be delivered along with more detailed examination of local impacts.
<b>Food and Beverage Offerings</b>	VenuesLive presented and updated the CCC on the food and beverage strategy, inputs from health stakeholders, and its operational experience for foods, queues and learnings.	VenuesLive will continue to update on changes to its food and beverage strategy. The CCC will hear correspondence with various interest groups around the offerings.
<b>Proximate Development Impacts</b>	Discussion about the possibility of proximate developments onsite and nearby including sporting/education precinct as well as hotels being developed and their impact on the cultural and logistical strategy in the area.	The proponent will continue to update the CCC on progress with the onsite sporting/education precinct as well as external hotel development.

## Focus for 2021


At the 15 February 2021 meeting, the CCC has fulfilled the planning approval requirements and obligations as part of the project approval. The CCC was disbanded, and there will no further CCC meetings for 2021.

On behalf of the CCC and as the Chair I wish to express my gratitude to all CCC members and Venues NSW for keeping the CCC informed of all matters pertaining to the construction and operation of the Bankwest Stadium.



Figure 1: Completed Bankwest Stadium

## Signatory

<b>Signature of Chair:</b>	
<b>Date:</b>	16/02/2021

## Appendix A | Codes of Conduct

### Code of Conduct Agreement – Independent Chairperson

As a condition of engagement, the independent chairperson of a Community Consultative Committee must agree to adhere to the following code of conduct.

#### Accepted behaviour

As the independent chairperson of the Bankwest Stadium Community Consultative Committee, I understand I am expected to:

- personally chair all committee meetings, or if I can't be present, get the Planning Secretary of the Department to appoint an alternate chairperson for the meeting from its pool of independent chairpersons
- oversee the appointment of community representatives to the committee
- ensure that all matters dealt with by the committee fit within the purpose of the committee
- act as a convener, facilitator, mediator and advisor for the committee to ensure that members can put forward views and that they are not interrupted
- be independent and impartial with respect to all members of the committee
- create an atmosphere of open and constructive participation by the members of the committee where they can communicate relevant concerns, interests and ideas and express their reasons for any disagreement
- actively work with the members of the committee to try and resolve any disputes that may arise during the committee's activities
- ensure confidential matters handled by the committee are kept confidential
- be the key contact between the committee and the Department and other external parties
- advise the Department as soon as possible of any potential or actual conflict of interest that may affect my ability to fulfil my role on the committee
- ensure members of the committee comply with the code of conduct, and issue warnings to members who do not comply with this code
- review the performance of the committee from time to time and refer any matters of concern to the Department.

#### Signed declaration

As the independent chairperson of the committee, I agree to abide by this code of conduct.

I further declare that I have no conflicts of interest in relation to my appointment to this committee.

## Code of Conduct Agreement – Members

As a condition of engagement, all members of Community Consultative Committees must agree to adhere to the following code of conduct.

### Accepted conduct

As a member of the Bankwest Stadium Community Consultative Committee, I understand I am expected to:

- attend committee meetings, at dates and times set by the committee's independent chairperson
- advise the independent chairperson in advance if I am unable to attend meetings
- respectfully engage with other members of the committee
- contribute to an atmosphere of open and constructive participation
- openly communicate relevant concerns, interests and ideas and make reasons for any disagreement clear in a constructive and thoughtful manner
- put forward views but also remain committed to open and shared dialogue
- actively work with the members of the committee to try and resolve any disputes that may arise during the committee's activities
- ensure confidential matters handled by the committee are kept confidential, and refrain from discussing these matters with other parties outside meetings
- not interrupt when another member is speaking
- not speak publicly on behalf of the committee
- not misrepresent the views of other members of the committee outside meetings
- immediately advise the independent chairperson during meetings of any potential or actual conflict of interest relating to matters under discussion
- abide by the directions of the independent chairperson.

I understand that if I miss three consecutive meetings I may be replaced on the committee.

### Signed declaration

As a member of the committee, I agree to abide by this code of conduct.

## Appendix B | Meeting Minutes

### WSSCCC Meeting 10 – Minutes

<b>Meeting:</b>	<b>Western Sydney Stadium CCC - Meeting 10</b>
<b>Date:</b>	Monday, 10 February 2020
<b>Location:</b>	Western Sydney Stadium, O'Connell St, Parramatta Boardroom, Level 3
<b>Time:</b>	5.00 – 7.00 PM
<b>Independent Chair:</b>	Darryl Watkins (DW)
<b>Attendees:</b>	<p>Brad Main, Parramatta Lions J AFC (BM)</p> <p>Chris Brown, Community Member (CB)</p> <p>Raymond Haddad, Community Member (RH)</p> <p>Megan Phelps, Community Member (MP)</p> <p>Anthea Hall, City of Parramatta Council (AH)</p> <p>Paul Doorn, Venues NSW (PD)</p> <p>Dianne Rigg, Venues NSW (DR)</p> <p>Daryl Kerry, VenuesLive (DK)</p> <p>Joe Achmar, Venues NSW – Guest Speaker (JA)</p> <p>George Perry, VenuesLive - Guest Speaker (GP)</p> <p>Steve Clark, Venues NSW - Guest Speaker (SC)</p> <p>Anna Sessink (AS) – Independent Minute Taker</p> <p>Dee Brock, Venues NSW – Strategic Project Manager (DB) - Observer</p>
<b>Apologies:</b>	Finbar O'Donoghue, North Parramatta Residents Action Group (FO)

### Actions

Action	Responsible
DW to forward link about Parramatta Light Rail Development to committee members	DW (the Chair)
DW to invite Parramatta Park Trust to provide an update on proposed plans with the land	DW (the Chair)
DK to share statistics on business enquiries at the Stadium at the next meeting	DK (VenuesLive)
Venues NSW to present on landscaping program at next CCC meeting	PD (Venues NSW)

## Minutes

Minutes	Action
<p><b>Welcome (DW)</b></p> <p>The Chair welcomed committee members to the meeting and gave an acknowledgement of country.</p> <p>Apologies were noted from FO.</p> <p>Observer Dee Brock was welcomed along with guest speakers Steve Clark, George Perry and Joe Achmar.</p> <p>The Chair provided an update on PD's plans to move on from his role at Venues NSW from 22 February 2020, with CFO Joe Achmar replacing him for the short term. JA introduced himself to the committee.</p>	<p>Note</p>
<p><b>Code of Conduct (DW)</b></p> <p>The Chair reaffirmed the Code of Conduct.</p>	<p>Note</p>
<p><b>Meeting 9 - Action Items (DW)</b></p> <p>The action items from Meeting 9 were reviewed by the Chair. Meeting 9 action items listed below:</p> <ul style="list-style-type: none"> <li>- Lisa Cedres to email copies of the market research report titled 'Bankwest Stadium Bolstering the Economy' to committee members</li> <li>- Lisa Cedres to email draft document 'Criteria for nomination of athlete members to the Bankwest Stadium Boulevard of legends' to committee members via the Chair</li> <li>- All committee members to review draft 'Criteria for nomination of athlete members to the Bankwest Stadium Boulevard of legends' and provide comments to the Chair within 2 weeks of receipt</li> <li>- The Chair to arrange for Anand Thomas, Project Director at Transport for New South Wales to speak at next meeting regarding Parramatta Light rail development</li> <li>- Paul Doorn to provide link on pool development on Bankwest Stadium website</li> </ul> <p>All actions, apart from the Parramatta Light rail development update, were agreed as being completed.</p> <p>The Chair advised that his efforts to arrange the right guest speaker from Transport for NSW were still in train. However the Chair wanted to clarify with CCC members the specific matters they would want covered by a guest speaker.</p> <p>PD noted that Venues NSW collaborates with Parramatta Light Rail and local businesses on aligning timetables and improving the fan experience on game nights and events.</p> <p>MP mentioned that further detail to public announcements on the Parramatta Light Rail development released to date would be appreciated.</p> <p>RH and BM requested further information on timelines for specific milestones.</p> <p>The Chair committed to forwarding a link with the latest information on the Parramatta Light Rail development via email. Any further queries are to be channelled via the Chair.</p> <p>PD confirmed a link to the pool development update on the Council website is provided on the Bankwest Stadium website.</p> <p>As per the previous meeting minutes, the Chair affirmed to request updates from committee members on community feedback at a later agenda item – Communication with Broader Community.</p> <p>No further questions were raised on the action items.</p>	<p>DW to forward link about Parramatta Light Rail Development by email to all CCC members</p>



## **Bankwest Stadium Operational Report (GP)**

GP provided a general operations update on the Stadium (see appendix A for presentation slides).

### Cold Chisel concert

GP noted the event on Friday 24 January was well attended with 25,000 visitors. The concert was set up in a matter of days and was dismantled in time for the Sydney Sevens event the week after.

GP shared a number of lessons learnt during the evening, which included lessons around improved signage and the impact of a very hot day. It was a considerably hot evening, which contributed to several people needing to be treated for the heat.

GP explained that an Operational Noise Management Plan (ONMP) was put in place according to Development Approval requirements, which also included a soundcheck on the night before. Only one complaint was received during the concert.

MP enquired how complaints are handled. GP advised complaints are usually received per phone or social media.

GP mentioned that as part of the ONMP a notification process was also put in place ahead of the event, which included a letter drop to neighbouring residences.

### Sydney 7s

GP provided an update on the Sydney 7s event held at the Stadium on 1 and 2 February 2020. The event was the Stadium's first multi-day event and was very well received with 16,000 visitors each day.

GP noted the hot weather proved operationally challenging, especially on the Saturday.

MP enquired on logistics around the player change rooms during the event. GP explained it went well due to good scheduling.

GP mentioned the festival and party area located in the northern end of the carpark during the event, which extended the Bankwest Stadium footprint. The concept proved successful.

GP and DK noted that the Sydney 7s will be hosted at the Bankwest Stadium for at least another two years.

### Questions from CCC members

MP came back to the Cold Chisel concert, sharing hirer-related feedback on limited visibility of the screens. A comment on this was also made in a Sydney Morning Herald article.

DK acknowledged this was a hirer-related issue. Overall, hirers have been positive about the use of the venue.

MP asked if the grass recovered well from the Cold Chisel concert. DK answered it was fine and as expected.

DK commented on the impact of the recent heavy rainfall on the Stadium. The height of the water outlet was a concern initially as the height does not differ much from the possible river height. However, this proved not to be an issue.

PD advised that the Bankwest Stadium has a superior underground drainage system, which is designed to pump water out of the field. The same system can be used to regulate air temperatures of the field. The committee agreed this is a great marketing opportunity for the Stadium.

The Chair asked if committee members had received any other feedback around stadium operations or pedestrian and car traffic in general.

AH advised not to have received any relevant feedback.

<p>The Chair enquired about the people flow exiting the Stadium after events, and how this differs on game nights versus concerts. SC noted the people flow is operationally different, but the Stadium empties very quickly in both cases.</p> <p><u>Calendar of Events</u></p> <p>As requested by AH as a regular agenda item, GP provided an update on scheduled events. Scheduled events are listed on the Bankwest Stadium website, under 'What's on'.</p> <p>GP shared information on the recent Boomtown! 2019 Project of the Year Award won by Bankwest Stadium at the Western Sydney Property &amp; Infrastructure Summit, hosted by the Western Sydney Leadership Dialogue. Bankwest Stadium was also awarded the Outstanding Sports &amp; Major Events Project for 2019.</p> <p>MP asked for an update on the Development Application (DA) modification submission.</p> <p>PD advised that the DA modification proposes an increased number of events and extended operating hours, which mostly facilitates the night-time economy. PD noted the DA modification has been approved for a period of time, with the number of games extended from 49 to 85 per year, and the number of events from 3 to 5 per year. PD advised that in reality, it is expected that around 65 games and 5 concerts will be held. Any negativity received around the DA modification was merely on Government spending on the Stadium network, not on the proposal itself.</p> <p>MP asked about the impact of the increased number of events on the turf strategy. PD advised that facilities management will be responsive to the number of games and events demanded, not the other way around.</p> <p>No further questions were asked.</p> <p>The Chair asked for an update on the future development site as proposed by the Parramatta Leagues Club. PD advised that Venues NSW was not aware that DA approval had been granted at this stage.</p> <p>The Chair proposed to invite Parramatta Park Trust at a future meeting to update on their conceptual designs for the land and the Parramatta Leagues Club. This was agreed to by the committee.</p>	<p>DW to invite Parramatta Park Trust to provide an update on various matters</p>
<p><b>Heritage and Archival Update (PD)</b></p> <p>DR provided an update on behalf of Lisa Cedres, who was not able to attend the meeting. Communication was initiated with a range of stakeholders and feedback was received from members. The process has not progressed much due to the Christmas period, and a further report will be provided at the next meeting.</p> <p>DR also provided an update on the Boulevard of Legends. The criteria for selection are being developed ahead of the board meeting later in February. Feedback from the CCC was received. A further update will be provided at the next CCC meeting.</p> <p>MP advised that Parramatta Park Trust has launched an app (Google Arts and Culture) that allows for Virtual Reality tours through Parramatta Park, including historical information. MP asked if Bankwest Stadium has looked into such possibilities. PD answered they are exploring options and they will look into this application.</p>	
<p><b>Calendar of Events</b></p> <p>This item was covered by GP earlier.</p>	



<p><b>Q&amp;A and Discussion (ALL)</b></p> <p>AH provided an update on the aquatic centre. The project is still in its planning phase, and costings are being considered. DA lodgement is planned for mid-2020, with opening anticipated mid-2023.</p> <p>RH noted his discontent with the progress.</p> <p>AH noted the project is highly political and certain heritage constraints are of importance. The Council is committed to bringing the project to completion.</p> <p>The Chair asked if the community has been consulted on the development. AH confirmed several rounds of public engagement have been completed, with a number of rounds left to go.</p> <p>The committee agreed to stay informed on the aquatic centre development as it is a sensitive issue for the community. AH will update the committee when the project is open for public exhibition.</p> <p>MP asked for an update on the ride-sharing options around the Stadium. PD answered a geo-fence applies to ride-sharing services which allows access up to a few streets away from the Stadium. Collaboration on ride sharing with the Parramatta Leagues Club is in progress.</p> <p>DK commented that the Stadium is collaborating with Council, Parramatta Light Rail and others to improve traffic and parking arrangements.</p>	
<p><b>Communication with Broader Community</b></p> <p>The Chair referred to the previous minutes and asked for any specific feedback from community representatives on pedestrian traffic and parking.</p> <p>PD commented that in addition to feedback channels such as stakeholder conversations and community surveys, the committee is an important forum gathering relevant community feedback on potential improvements.</p> <p>MP noted not to be a member of any formal groups but had shared feedback over the course of the meeting.</p> <p>RH asked if any feedback had been received from the Chamber of Commerce. PD answered that the local business community is positive regarding the impact of the Stadium during games and events.</p> <p>MP asked if any community groups currently miss out on using the Stadium. PD answered that a wide and diverse range of community members have been shown the possibilities of hosting smaller or bigger events at the Stadium.</p> <p>CB asked if statistics were available on the number of business enquiries at the Stadium each week. DK answered that large events dominate activity, but smaller events, such as Council events, are popular too. PD confirmed that the Stadium is often used for smaller events.</p> <p>DK noted to share specific numbers at the next meeting.</p> <p>MP asked for an update on the landscaping program around the Stadium. PD answered that an ongoing program is in place, and a specific update can be provided at the next meeting. MP acknowledged that certain community groups would be very interested.</p> <p>The Chair asked if the commercial returns have been rewarding after the Stadium's first year of operation. PD confirmed the Stadium is on track to meet its financial goals.</p> <p>BM commented on the good use of the Stadium's outside area at O'Connell Street.</p> <p>MP asked if the outside area had caused any security issues. PD answered that it has not caused any social disturbances.</p>	<p>DK to share statistics on business enquiries at the Stadium.</p> <p>Venues NSW to present on landscaping program at next CCC meeting</p>

<p><b>General Business</b></p> <p>No general business was discussed. This agenda item was covered during the Q&amp;A and Discussion earlier.</p>	
<p><b>Next Meeting (DW)</b></p> <p>The Chair sought feedback on the regularity of the CCC meetings now that the Stadium is nearing its second year of operation. The committee agreed to meet a total of three times in 2020 (February, June and November), and once in 2021 (March).</p> <p>The committee agreed to meet next on Monday 22 June 2020.</p> <p>Subsequent meetings were planned for 23 November 2020 and 22 March 2021.</p>	
<p><b>Final Comments (DW)</b></p> <p>The Chair thanked PD on behalf of the committee for his efforts over the past years. Especially his support and involvement in all aspects of the CCC.</p> <p>PD thanked the committee and the team for their participation. JA acknowledged to take over PD's duties from the end of February.</p> <p>The Chair thanked everyone for attending and closed the meeting.</p>	
<p><b>Close Meeting</b></p> <p>The meeting closed at 6:30 PM</p>	

## WSSCCC Meeting 11 – Appendix



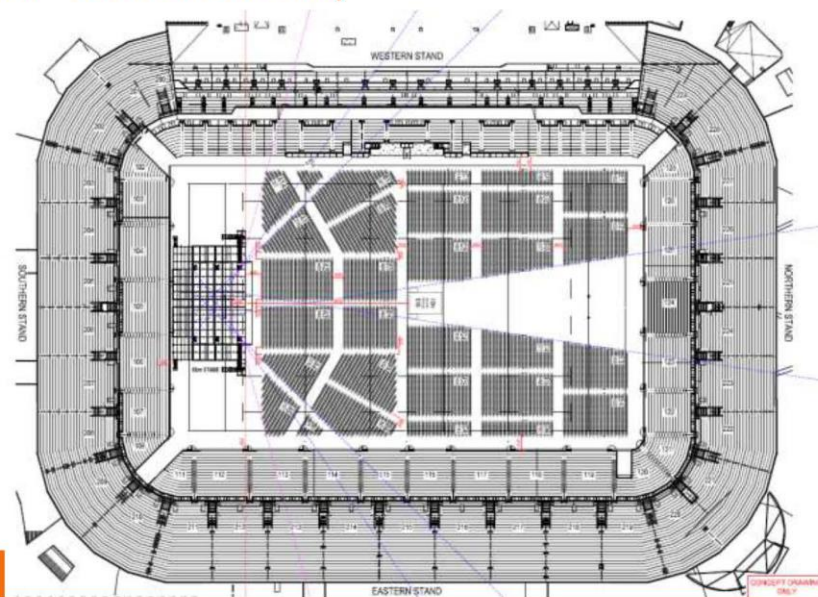
Cold Chisel Concert  
Event Debrief

**bankwest**  
STADIUM

## Concert

- First concert conducted at Bankwest Stadium – 24 January
- Six-hour event featuring four bands
  - Busby Marou
  - Birds of Tokyo
  - Hoodoo Gurus
  - Cold Chisel
- Crowd of 25,000 attended
- An opportunity to thank volunteer firefighters
  - Public acknowledgement
  - 3000 tickets issued to “firies”

## Cold Chisel – Concert overlay



## Challenges

- First concert conducted at Bankwest Stadium
- Operation of the arena floor:
  - Seating
  - Food and beverage facilities, amenities
  - Access to/from the concourse
- Long session – six hours - crowd ingress patterns
- Protection of turf – minimise the impact on the turf with Rugby 7s the following weekend
- Significant number of 'first timers' to the Stadium
- Noise impact on surrounding areas

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STADIUM

## Successes

- Excellent feedback from all stakeholders
- Smooth operationally
- Noise management
  - Only one complaint
  - No impact on bats
- Integrated transport
- Positive feedback from local businesses

What a fantastic venue!  
Didn't wait for drink, food or bathroom facilities once! and the sound was incredible.  
Finally Sydney has an outdoors venue to match the world venue stage!!! will definitely be visiting this venue again!

**"The stadium, already proven to be a superior arena for sport, showcased its flexibility."**

Thanks Bankwest!  
Beautiful stadium, fantastic venue staff.... great night!

It was a Friday night, it was Cold Chisel and it was the first ever concert at the newly minted stadium. As almost every punter within earshot said: "It doesn't get better than this."

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STADIUM



## Lessons Learned

- First use of arena floor
  - Signage
    - Arena facilities (F&B, toilets)
    - Concourse and arena aisle signage
  - Impact of sun – glare on digital signage, F&B outlets
  - Arena facilities – access and availability
- Limited footprint for deliveries, stage and production bump-in
- High level of ambulance transfers
  - Heat
  - Demographic of audience

## Noise Monitoring

- Operational Noise Management Plan
- Requires monitoring to be assessed at:
  - A residential location at the intersection of Grose and O'Connell Streets
  - Southern side of the Grey-Headed Flying Fox (GHFF) camp
- In the event there are complaints, monitoring staff to attend complainant's location
- Also undertook monitoring at these locations for the pre-concert soundcheck the day before
- Noise limits and recordings were:

Location	Noise Limit	Recorded Level
Residential	80 dB(A)	64-65 dB(A)
GHFF	75-76 dB(A)	71-74 dB(A)
Complainant	80 dB(A)	49 dB(A)

## Upcoming Events

February	
Thurs 13	Football Olympic Qualifier – Matildas v China
Sat 15	A-League – Wanderers FC v Newcastle Jets
Fri 21	A-League – Wanderers FC v Adelaide United
Fri 28	Super Rugby – Waratahs v Lions
March	
Sat 7	Elton John – Farewell Yellow Brick Road Tour
Thurs 12	NRL – Parramatta Eels v Bulldogs
Sat 21	A-League – Wanderers FC v Sydney FC

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## Upcoming Events

April	
Sat 4	A-League – Wanderers FC v Perth Glory
Sat 5	NRL – Parramatta Eels v Dragons
Sat 11	A-League – Wanderers FC v Melbourne Victory
Mon 13	NRL – Wests Tigers v Eels
Sat 18	Super Rugby – Waratahs v Reds
Sat 25	A-League – Wanderers FC v Wellington Phoenix

Just announced – Green Day’s Global Hella Mega Stadium Tour  
Sat 14 November  
supported by Fall Out Boy and Weezer

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## Awards

- **Western Sydney Leadership Dialogue's *Boomtown 19* Property & Infrastructure Summit**
- Daryl Kerry participated in a panel discussion – *After the Ribbon is Cut: A Major Project Showcase*
- **Bankwest Stadium Awarded:**
  - Joint Winner of Project of the Year
  - Outstanding Sports & Major Events Project



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## WSSCCC Meeting 11 – Minutes

<b>Meeting:</b>	<b>Western Sydney Stadium CCC - Meeting 11</b>
<b>Date:</b>	Monday, 22 June 2020
<b>Location:</b>	Videoconference - MS Teams
<b>Time:</b>	17.00 – 19.00 PM
<b>Independent Chair:</b>	Darryl Watkins (DW)
<b>Attendees:</b>	Megan Phelps, Community Member (MP) Brad Main, Parramatta Lions J AFC (BM) Chris Brown, Community Member (CB) Raymond Haddad, Community Member (RH) Anthea Hall, City of Parramatta Council (AH) Joe Achmar, Venues NSW (JA) Dianne Rigg, Venues NSW (DR) George Perry, VenuesLive - Guest Speaker (GP) Steve Clark, Venues NSW - Guest Speaker (SC) David Wilson, Transport for NSW – Guest Speaker (DWL) Anna Sessink (AS) – Independent Minute Taker
<b>Apologies:</b>	Finbar O'Donoghue, North Parramatta Residents Action Group (FO) Daryl Kerry, VenuesLive (DK)

### Actions

Action	Responsible
DWL to forward to the Chair the link to the Cumberland East Options Analysis and Determination paper and for the Chair to forward to all CCC members.	DWL
Venues NSW to provide a map of the land swap area between Parramatta Park Trust and Venues NSW at the next CCC meeting.	JA
GP to outline significant positive operational changes made due to COVID-19 at the next CCC meeting.	GP
DW to forward link of the Parramatta pool DA submissions page to CCC members.	DW
DW to arrange representative from Sydney Metro West to present at the next CCC meeting.	DW



## Minutes

Minutes	Action
<p><b>Welcome (DW)</b></p> <p>The Chair welcomed committee members to the meeting and gave an acknowledgement of Country.</p> <p>The Chair outlined the ground rules for using the videoconferencing tool.</p> <p>Guest Speaker David Wilson was welcomed along with guest speakers Steve Clark and George Perry.</p> <p>Apologies were noted from FO.</p>	
<p><b>Code of Conduct (DW)</b></p> <p>The Chair reaffirmed the Code of Conduct in that we respect each other's opinions regardless of how diverse and that no one is to record this meeting.</p>	
<p><b>Meeting 10 - Action Items (DW)</b></p> <p>The action items from Meeting 10 were reviewed by the Chair. Meeting 10 action items listed below:</p> <ul style="list-style-type: none"> <li>- <u>Action item 1</u>: DW to forward link about Parramatta Light Rail Development to committee members</li> </ul> <p>Completed</p> <ul style="list-style-type: none"> <li>- <u>Action item 2</u>: DW to invite Parramatta Park Trust to provide an update on proposed plans with the land</li> </ul> <p>JA agreed to report on this during the meeting.</p> <ul style="list-style-type: none"> <li>- <u>Action item 3</u>: DK to share statistics on business enquiries at the Stadium at the next meeting DK.</li> </ul> <p>GP confirmed to provide an update during the meeting.</p> <ul style="list-style-type: none"> <li>- <u>Action item 4</u>: Venues NSW to present on landscaping program at next CCC meeting.</li> </ul> <p>The Chair advised this will be reported on during the course of the meeting.</p> <p>No further questions were raised on the action items.</p>	
<p><b>Parramatta Light Rail Development Update (DWL)</b></p> <p>A presentation was provided by DWL, Manager Major Stakeholders for Parramatta Light Rail. A copy of this presentation is attached to the minutes.</p> <p><u>Presentation</u></p> <p>DWL outlined progress of works and milestones reached, the first being the completed road works at O'Connell St and Barney St in North Parramatta, as well as George St in the Parramatta CBD.</p> <p>Engagement with Deerubbin Local Aboriginal Land Council is ongoing with regard to the Parramatta Jail site and the design of a Pocket Park. The design will transform how people get in and around the area. Capacity will increase when the light rail is operational in 2023.</p> <p>Other completed projects include the Hawkesbury Road widening works in Westmead. Demolition of properties in North Parramatta is complete.</p> <p>DWL provided an update on site establishments in road corridors for ongoing utility relocation works. Construction work at Eat St is ongoing. Despite a complication of the discovery of an unregistered historical stormwater drain, that part of the project was completed ahead of schedule. Eat St works are expected</p>	

<p>to be paused during peak business season in summer to minimise interruption for local businesses.</p> <p>DWL provided an overview of work the Parramatta Light Rail is doing to support local businesses and minimise disruption.</p> <p>Shade cloth, hoarding and wayfinding signage will help direct people to local businesses.</p> <p>The 'Activate Parramatta' mobile app will be launched soon, aligning with the proven shop local campaign 'Dine, Scan, Win' which will be run at Eat St.</p> <p>Free business support services are provided to businesses affected by construction works.</p> <p>DWL noted that the use of gutters is avoided to improve the pedestrian experience. A 'micro tunnel' is used to improve drainage with minimal disruption. Updates on locations can be found on the Parramatta Light Rail website.</p> <p>The Camellia to Carlingford works are ahead of schedule and ongoing.</p> <p>DWL outlined the Cumberland Site works and elaborated on the unfortunate need for tree removal. A cluster of trees will be removed for which an offsetting policy is in place. For each large removed tree, another eight trees will be replanted.</p> <p>DWL advised that independent arborists were involved to ensure suitable tree canopy cover. A number of mature fig trees will be planted to ensure immediate replacement.</p> <p>DWL wrapped up his presentation by listing upcoming milestones.</p> <p><u>Comments, Questions and Answers</u></p> <p>MP clarified that the Westmead Central Acute Services Building has been handed over but is yet to open for operation.</p> <p><b>Q:</b> CB asked if the removal of a bunch of large fig trees at the Cumberland precinct were part of the original DA submission.</p> <p><b>A:</b> DWL advised that those trees were always earmarked for significant impact. Options analysis and assessment was done to avoid or minimise impact. This Options Analysis and Determination paper has been published on the Parramatta Light Rail website.</p> <p><b>Q:</b> CB asked for the size of trees used for replanting.</p> <p><b>A:</b> Chris advised the pot sizes range between 75L and 200L.</p> <p><b>Q:</b> MP asked DWL to comment on public concern around the night works involved for the demolition of the Royal Oak Hotel, and adequacy of the protection of the Stables.</p> <p><b>A:</b> DWL explained that night work was required to address road safety concerns around the closing of lanes. An audit was conducted to ensure adequate protection of the Stables at the rear of the building. DWL advised that no damage has occurred.</p> <p><b>Q:</b> MP enquired about the impacts of COVID-19 on construction to date.</p> <p><b>A:</b> DWL acknowledged it had had an impact. Particular elements of the work could be speeded up as a result of reduced traffic. Other parts of the work were disrupted as re-evaluation was required to safeguard the health of people living around the alignment.</p> <p><b>Q:</b> MP asked if a link to the Options Analysis and Determination paper could be shared with CCC members. MP advised that the community has expressed concerns broader aspects of the Cumberland East precinct (e.g. relocation of the powerhouse) and wider Parramatta.</p> <p><b>A:</b> DWL committed to forward the link to the group. DWL noted that Parramatta Light Rail is mindful of community feedback as the project progresses.</p> <p><b>Q:</b> CB asked if the Prince Alfred Square stop will be promoted as a way to get to Bankwest stadium.</p> <p><b>A:</b> DWL advised this work is part of the wayfinding strategy.</p>	<p>DWL to forward to the Chair the link to the Cumberland East Options Analysis and Determination paper and for the Chair to forward to all CCC members.</p>
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<p><b>Q:</b> JA asked for the expected opening day in 2023.  <b>A:</b> DWL advised the opening is likely to be in mid-2023. If possible, the project will be opened earlier.</p> <p>The Chair thanked DWL for his time.</p>	
<p><b>Bankwest Stadium Operational Report (GP)</b></p> <p>GP presented an update on Bankwest Stadium Operations. Presentation slides are attached to the minutes.</p> <p><u>Presentation</u></p> <p>GP reflected on significant events held since the previous CCC meeting, including the Sydney Derby, the Elton John concert and a range of NRL matches.</p> <p>GP noted noise monitoring is taken seriously during concerts. No complaints were received during the Elton John concert. Additional noise monitoring devices will be installed on the roof of the stadium for real-time monitoring. Other noise monitoring is done using hand-held devices around the Stadium precinct and neighbouring areas including the Grey-Headed Flying Fox camp.</p> <p>GP advised that a four-staged approach is being implemented around the impacts of COVID-19, ranging from no crowds, to limited crowds, to 25% capacity and finally further capacity increase.</p> <p>GP noted that the Stadium is taking the opportunity to implement certain planned operational changes, such as moving towards a cashless model.</p> <p>The Stadium is currently in phase 2, and is expected to move to stage 3 from July. The NRL and NSW Government are working together with the Stadium to ensure 1.5m and 4m<sup>2</sup> distancing guidelines are adhered to. Options for seating are still being finalised.</p> <p>GP outlined upcoming events. NRL events are planned for June and July. A-League and Super Rugby AU will commence in July. The Football for Fires match has been moved from the ANZ Stadium to Bankwest Stadium and will be held in October.</p> <p>GP noted that improvements are being made to the kids' playground on the O'Connell St side of the Stadium. Other improvements are made to carpark infrastructure and signage to avoid people to use part of the carpark free of charge. Designs have been requested for a café (Gate A Café) to be opened near the kids' playground.</p> <p>GP mentioned recent awards won by the Stadium, including achievement of LEED v4 Gold Certification from the US Green Building Council for its environmental performance.</p> <p>GP advised that hotel catering was provided by VenuesLive using the ANZ Stadium kitchens for quarantined international travellers at Travelodge Sydney and Travelodge Wynyard. Over 60,000 meals have been provided since 6 April. Reviews on the variety of meals provided were positive.</p> <p><u>Comments, Questions and Answers</u></p> <p><b>Q:</b> RH asked if a boxing day sporting event at the Stadium had been discussed.  <b>A:</b> GP advised it is one of the options.</p> <p><b>Q:</b> CB enquired how the 4m<sup>2</sup> density rule will be applied.  <b>A:</b> GP advised the options of spacing between seats and elimination of rows are being considered.</p> <p><b>Q:</b> MP asked for details on who will 'police' the distancing amongst spectators.  <b>A:</b> GP advised that signage is used and customer service staff encourage social distancing around the Stadium. Internal TV screens will not be used to avoid people congesting around them on the concourse.</p> <p><b>Q:</b> CB asked if food could be served to patrons at their seats to avoid lines at food vendors.  <b>A:</b> GP advised this would be too expensive and logistically difficult.</p>	

<p>MP commented she was glad to hear about the continuing maintenance of the play area and landscaping.</p> <p><b>Q:</b> CB enquired how Stadium parking rates will compare to Parklands parking rates.</p> <p><b>A:</b> GP advised rates will probably be around the same price. The hourly rate will likely be higher, whereas the daily rate will likely be lower.</p> <p><b>Q:</b> RH enquired about potentially increased revenue because of additional games held at the Stadium due to COVID-19.</p> <p><b>A:</b> GP advised that the number of events may be higher, but crowds are smaller. People may also decide to bring in their own food rather than buy it at the Stadium. Overall, a decrease in revenue is expected.</p> <p>RH commented on the well-maintained turf at the Stadium.</p> <p>GP advised that significant time and investment has gone into maintaining the playing surface, including increased ground lights and the use of tracking software.</p> <p>MP commented she had enjoyed the Elton John concert.</p>	
<p><b>Call in Venues NSW Update (JA)</b></p> <p>JA provided an update on Parramatta Park Trust and the associated 'land swap issue' and the future development site.</p> <p>JA noted that the land swap issue had been agreed on and documentation is being finalised.</p> <p>SC clarified The Stadium was built on Parramatta Park Trust land, which included the Parramatta aquatic pool. The Parramatta Park Trust Act was amended in 2017 to accommodate the Stadium's redevelopment. Part of that swapped land includes Button's Bridge, the course way and Noller Bridge to the south of the Stadium and a stretch of land along O'Connell St.</p> <p>MP questioned if the land swap refers to the parliament bill required to amend Park Trust / crown lands legislations. MP asked for further clarifications and a map on the land swap area in a future meeting.</p> <p>SC confirmed to share a map of the land swap area at the next CCC meeting.</p> <p>SC explained that Button's Bridge, the course way and Noller Bridge were two lots of land that belonged to Parramatta Stadium Trust since around 1986, who Venues NSW took over from. In 2017, it was agreed that those two lots would be handed to the Park Trust as part of the development of the Stadium.</p> <p>MP acknowledged the arrangements have a long, complex history with legal parameters. MP commented that regardless of the ownership, the matter of public lands for public use is very important. SC acknowledged the swapped lots are public lands.</p> <p>SC noted that the land that used to accommodate the old carpark is currently zoned for ancillary use to the Stadium. The Chair confirmed that Paul Doorn had explained this at a previous meeting.</p> <p>MP advised that community members showed discontent around the two-storey building that was approved to be developed on this public land.</p> <p><u>Heritage and Archival Update (DR)</u></p> <p>DR provided an update on the heritage and archival items.</p> <p>DR advised that an antiquities expert (Antiquities Conservation Pty Ltd.) has been engaged to assess the items. However, the experts have not been able to visit the site due to COVID-19 restrictions. This will recommence when normal operations resume.</p>	<p>Venues NSW to provide a map of the land swap area between Parramatta Park Trust and Venues NSW at the next CCC meeting.</p>
<p><b>Calendar of Events</b></p> <p>GP presented on the scheduled calendar of events during his presentation earlier.</p>	

<p><b>Q&amp;A and Discussion (ALL)</b></p> <p><b>Q:</b> CB asked if a new CEO has been appointed for Venues NSW. <b>A:</b> DR advised that recruitment is still in progress.</p> <p><b>Q:</b> MP enquired about the interplay of activity between the different stadiums as the year progresses (i.e. ANZ Stadium and Allianz Stadium (SFS)). <b>A:</b> DR advised this is still in discussion.</p> <p><b>Q:</b> The Chair asked for a timeframe on the appointment of a CEO. <b>A:</b> DR advised the renewal of board members had slowed the process down. Interviews should follow over the next few weeks.</p>	
<p><b>Communication with Broader Community</b></p> <p>MP made a positive remark on the successful provision of meals for quarantined travellers. MP said to be interested in receiving a future update on any positive outcomes from the COVID-19 response.</p> <p>GP agreed to outline significant positive operational changes made due to COVID-19 at the next CCC meeting.</p> <p>RH enquired how the Stadium's transition to a cashless model would impact elderly visitors who do not feel comfortable paying electronically.</p> <p>GP advised that 'cash debit cards' will be made available from vending machines.</p>	<p>GP to outline significant positive operational changes made due to COVID-19 at the next CCC meeting</p>
<p><b>General Business</b></p> <p>AH provided an update on the Parramatta Aquatic and Leisure Centre Development Application (DA). AH encouraged people to have their say on the proposed plans. The DA is on public exhibition until 25 June 2020 and can be found here: <a href="https://www.oursay.org/cityofparramatta/pool">https://www.oursay.org/cityofparramatta/pool</a></p> <p>The Chair committed to forwarding the link to CCC members by email.</p>	<p>DW to forward link of the Parramatta pool DA submissions page to CCC members.</p>
<p><b>Next Meeting (DW)</b></p> <p>The next meeting is scheduled for 23 November 2020.</p> <p>The Chair reminded CCC members that an additional meeting will be considered if requested by CCC members or Venues NSW.</p>	
<p><b>Final Comments (DW)</b></p> <p>The Chair commented on SC's plans to move on from Venues NSW and thanked SC for his positive contributions to the forum.</p> <p>SC advised to have enjoyed working with the Committee.</p> <p>MP asked for an update on the Sydney Metro West project and how it will impact stadium access.</p> <p>The Chair committed to arranging a presentation by a representative from Sydney Metro to provide an update on the proposal and access to the Stadium from both Parramatta and Westmead station, as well as provisions for pedestrian access.</p> <p>AH asked for a report on the progress of landscaping around the Stadium.</p> <p>GP advised that some restoration of degraded landscaping was needed around the stadium. On the whole, maintenance went well, and trees around the precinct are starting to mature.</p> <p>A presentation on the Landscape Management (as per Action Item 4) will be distributed to CCC members by email.</p> <p>The Chair thanked everyone for attending and closed the meeting at 18:45 PM.</p>	<p>DW to arrange representative from Sydney Metro West to present at the next CCC meeting.</p>
<p><b>Close Meeting</b></p> <p>The meeting closed at 18:45 PM</p>	





**Parramatta** Light Rail

**Project update – Bankwest Stadium CCC**

Monday 22 June 2020



## Westmead and Parramatta North

- New traffic arrangements in place along Hawkesbury Road
- Demolition completed in North Parramatta

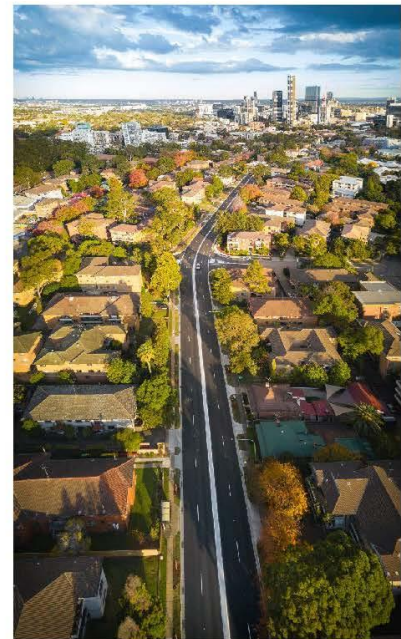
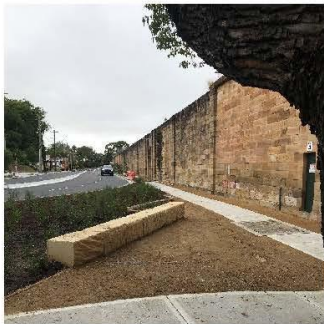


Parramatta Light Rail

4

## Enabling works - Complete

- Works now complete
- Ongoing engagement with Deerubbin LALC on Pocket Park



Parramatta Light Rail

2



## Eat Street

- Significant site establishment works since 1 June. Utility relocation ongoing



## How are we helping businesses?

Some of the measures underway and coming up:

- ✓ During construction – nearly 2000 metres of colourful shade cloth and hoarding will highlight the array of local retailers and reflect the popular dining area's rich cultural diversity.
- ✓ 'Activate Parramatta' – a new app to be launched soon
- ✓ A 'Dine, Scan, Win' shop local campaign – including weekly prizes from participating restaurants, cafes and takeaway shops.
- ✓ Realise Business – continues to deliver free business support services and guidance to businesses affected by light rail construction.



## How are we helping businesses?

- ✓During construction
- ✓'Activate Parramatta'
- ✓'Dine, Scan, Win'
- ✓'Shop, Scan, Win'
- ✓Realise Business



Parramatta Light Rail



7

## Centenary Square – Micro tunnel



Parramatta Light Rail

8

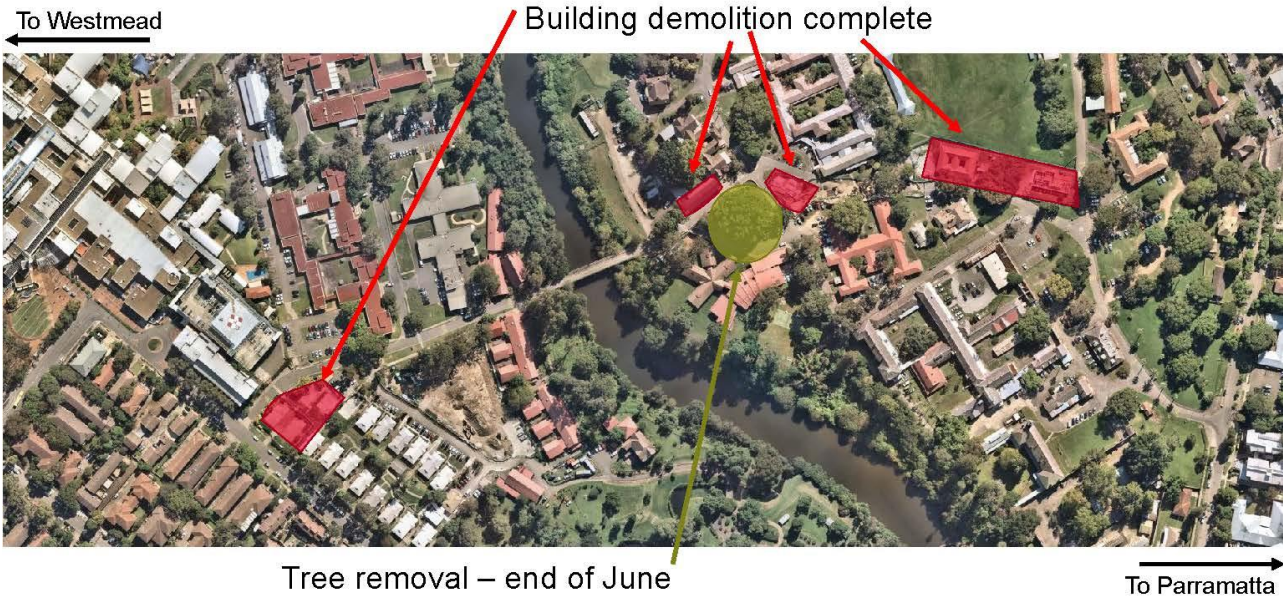


# Camellia to Carlingford

- Station demolition ongoing. Utilities cutover to allow James Ruse Drive Bridge piling completed



# Cumberland Site - Works





# Royal Oak Hotel



# Tree offset



## Upcoming milestones

Piling for James Ruse Drive Bridge commenced - June

Enabling Road Works (North Parramatta) Complete -  
July

Westmead demolition works completed – July

Above ground construction at the Stabling and  
Maintenance Facility site begins – July

Robin Thomas Reserve construction begins – TBC



## WSSCCC Meeting 12 – Minutes

<b>Meeting:</b>	Western Sydney Stadium CCC - Meeting 12
<b>Date:</b>	Monday, 23 November 2020
<b>Location:</b>	Videoconference - MS Teams
<b>Time:</b>	17.00 – 19.00 PM
<b>Independent Chair:</b>	Darryl Watkins (DW)
<b>Attendees:</b>	Megan Phelps, Community Member (MP) Raymond Haddad, Community Member (RH) Anthea Hall, City of Parramatta Council (AH) Dianne Rigg, Venues NSW (DR) Dee Brock, Venues NSW – Guest (DB) Damien Green, Venues NSW – Observer (DG) George Perry, VenuesLive - Guest Speaker (GP) Daniel Powrie, Sydney Metro West – Guest Speaker (DP) Katherine Martin, Sydney Metro West – Guest (KM) Dorea Lau, Sydney Metro West – Guest (DL) Anna Sessink (AS) – Independent Minute Taker
<b>Apologies:</b>	Joe Achmar, Venues NSW (JA) Finbar O'Donoghue, North Parramatta Residents Action Group (FO) Daryl Kerry, VenuesLive (DK)

## Actions

Action	Responsible
DW to be the point of contact for Sydney Metro West to forward details on future project progress to CCC members.	Sydney Metro West
DR to provide map of the land swap area between Parramatta Park Trust and Venues NSW at the next CCC meeting (22 March 2021)	DR
DR to provide update on the future development site in the north east corner of the Bankwest Stadium site at the next CCC meeting (22 March 2021)	DR
GP to follow up on concern regarding adherence to COVID-19 requirements at Pixar Putt events with VenuesLive and event promoter	GP
DR to set up meeting between DW and new CEO once appointed	DR
DR to provide media announcement of new board and CEO to DW for distribution to CCC Members.	DR

## Minutes

Minutes	Action
<p><b>Welcome (DW)</b></p> <p>The Chair welcomed committee members to the meeting and gave an acknowledgement of Country.</p> <p>Guest speaker Daniel Powrie was welcomed along with Sydney Metro West colleagues Katherine Martin and Dorea Lau.</p> <p>The Chair also welcomed observer Damien Green, as well as Dee Brock and George Perry.</p> <p>Apologies were noted from JA, FO, and DK.</p>	
<p><b>Code of Conduct &amp; Pecuniary / Non-pecuniary Interests (DW)</b></p> <p>The Chair reaffirmed the Code of Conduct in that we respect each other's opinions and reminded members of the Committee to advise of any changes to pecuniary or non-pecuniary interests.</p>	
<p><b>Meeting 11 - Action Items (DW)</b></p> <p>The action items from Meeting 11 were reviewed by the Chair. Meeting 11 action items listed below:</p> <ul style="list-style-type: none"> <li>- <u>Action item 1</u>: DWL to forward to the Chair the link to the Cumberland East Options Analysis and Determination paper and for the Chair to forward to all CCC members.</li> </ul> <p>Completed</p> <ul style="list-style-type: none"> <li>- <u>Action item 2</u>: Venues NSW to provide a map of the land swap area between Parramatta Park Trust and Venues NSW at the next CCC meeting.</li> </ul> <p>This will be addressed during the meeting.</p> <ul style="list-style-type: none"> <li>- <u>Action item 3</u>: GP to outline significant positive operational changes made due to COVID-19 at the next CCC meeting.</li> </ul> <p>GP confirmed to provide an update during the meeting.</p> <ul style="list-style-type: none"> <li>- <u>Action item 4</u>: DW to forward link of the Parramatta pool DA submissions page to CCC members.</li> </ul> <p>Completed</p> <ul style="list-style-type: none"> <li>- <u>Action item 5</u>: DW to arrange representative from Sydney Metro West to present at the next CCC meeting.</li> </ul> <p>Completed. Sydney Metro West will present at this meeting.</p> <p>No further questions were raised on the action items.</p>	
<p><b>Sydney Metro West Update (DP)</b></p> <p>A presentation was provided by DP, Deputy Project Director at Sydney Metro West. A copy of this presentation is attached to the minutes.</p> <p><u>Presentation</u></p> <p>DP provided a general overview of the Sydney Metro West project, an underground link connecting Greater Parramatta and the Sydney CBD. Travel time between the two CBD's is expected to reduce significantly to around 20 minutes. The project is due to be completed end of the decade.</p> <p>DP advised that the planned station locations are Westmead, Parramatta, Sydney Olympic Park, North Strathfield, Burwood North, Five Dock, The Bays, and Sydney CBD. the NSW Government is continuing to assess an optional station at Pymont.</p>	



<p>DP provided an update on the environmental assessment process.</p> <p>DP concluded his presentation by providing further detail on the plans for the Westmead and Parramatta Stations and the movement of the public to Bankwest Stadium. Feedback from stakeholders and the community is essential throughout the design and planning process.</p> <p><u>Comments, Questions and Answers</u></p> <p><b>Q:</b> MP noted the community would be interested in the proposed plans for pedestrian traffic to access the Stadium.  <b>A:</b> DP advised that site plans are in development and early stakeholder consultation has been undertaken. Further stakeholder and community engagement will be undertaken at a later stage, which will include designs of pedestrian routes.</p> <p><b>Q:</b> DW asked how Committee Members could be involved in the project now and in the future.  <b>A:</b> DP and KM advised that Sydney Metro West would be pleased to keep lines of contact open and exchange relevant information with Committee Members.</p> <p>MP made a general remark around changes in regulations based on different COVID-19 scenarios and is interested in receiving an update from Stadium staff.</p> <p><b>Q:</b> DW enquired about the planning process and interaction between Sydney Metro West and WestConnex Rozelle Interchange at Rozelle and The Bays.  <b>A:</b> DP explained it involves a great deal of planning and communication with all parties involved. Good collaboration makes a difference to the success of the project and the community.</p> <p><b>Q:</b> MP commented on recent negative publicity around Sydney Metro West, including the topic of land acquisition and the White Bay Power Station.  <b>A:</b> DP stated this is a matter for the Government.</p> <p>The Chair thanked the Sydney Metro West team for their presentation.</p>	<p>DW to be the point of contact for Sydney Metro West to forward details on future project progress to CCC members.</p>
<p><b>Venues NSW Update (DR)</b></p> <p><u>Land swap area</u></p> <p>DR provided an update on the map of the land swap area between Parramatta Park Trust and Venues NSW that was requested at the previous CCC meeting.</p> <p>DR advised that development of the map proved more complicated than initially envisaged as parts of the land are partly owned by Parramatta Park Trust. Venues NSW is currently finalising the map, which is expected to be ready for the next CCC meeting on 22 March 2021.</p> <p><u>Future development site</u></p> <p>DR updated the Committee about the future development site between the Stadium and the Parramatta Leagues Club. Initial outcomes and recommendations have been provided to the current board, which will be considered by the new board once formed. A further update on the future development site will be provided at the next meeting.</p> <p><u>Merge with SCGT</u></p> <p>Venues NSW is in the process of being merged with Sydney Cricket &amp; Sports Ground Trust (SCGT) to create a single organisation for NSW sporting and entertainment venues. The merge is progressing well with the new board of the merged entity to meet on 1 December 2020.</p> <p><u>Comments, Questions and Answers</u></p> <p><b>Q:</b> MP asked for a clarification of the land swap area.  <b>A:</b> DR explained the project of the land swap extends beyond the area along O'Connell St. The agreed boundary line of the Stadium intersects across several lots which are partly owned by Venues NSW and Parramatta Park Trust.</p> <p>MP commented on the future development site and noted that the community may express concern around green space if a multi-storey building is constructed.</p>	<p>DR to provide map of the land swap area between Parramatta Park Trust and Venues NSW at the next CCC meeting (22 March 2021)</p> <p>DR to provide update on the future development site in the North east corner of the Bankwest Stadium site at the next CCC meeting (22 March 2021)</p>

<p><b>Q:</b> MP asked if the new combined board would be responsible for any decisions on the future development site.</p> <p><b>A:</b> DR confirmed.</p> <p><b>Q:</b> DW enquired again about the merging process with the Sydney Cricket &amp; Sports Ground.</p> <p><b>A:</b> DR elaborated on the merge and confirmed a new CEO will head the entity. That announcement will be made on 30 November or 1 December.</p>	
<p><b>Bankwest Stadium Operational Report (GP)</b></p> <p>GP presented an update on Bankwest Stadium Operations. Presentation slides are attached to the minutes.</p> <p><u>Presentation</u></p> <p>GP reflected on a range of activities since the last CCC meeting in June this year, providing a good balance between professional and community events at and around the Stadium.</p> <p>GP advised that both VenuesLive and the NRL operate their own Bio-Security Plans with regards to COVID-19. The Stadium was granted an exemption to operate at 50% capacity.</p> <p>A range of protective COVID-19 safety measures was put in place. All catering outlets were opened to minimise crowds and queuing.</p> <p>GP advised that a checkerboard ticketing model was used to minimise traffic and interaction, as well the wearing of face masks in public and in-stadium segregation. GP noted that from a Stadium standpoint it is unfortunate that visitors are now unable to enjoy the great views from the concourse.</p> <p>COVID-19 has accelerated some Stadium operational improvements, including the transition to paperless ticketing and a cashless venue. Catering meals are now pre-packaged. In-seat ordering is being trialled in a small premium product area and may be rolled out further if successful.</p> <p>GP remarked on safe public transport from and to the Stadium. GP noted that Westmead train station is not promoted as an option until the lighting in the park is upgraded.</p> <p>GP noted the Disney+ Drive-in and Pixar Putt events were very successful. Both events have COVID-19 safety plans in place.</p> <p>A range of community events was organised at the Stadium, including the International Stuttering Awareness Day and World Prematurity Day organised in collaboration with the Children's Hospital at Westmead.</p> <p>GP noted that non-event day operations are picking up again with bookings for conferences and school formals and Christmas parties.</p> <p>GP listed recent awards won by the Stadium, including the Good Design Award Gold Accolade and a finalist recognition in the 2020 Restaurant and Catering Awards for Excellence.</p> <p><u>Upcoming events</u></p> <p>GP outlined upcoming events. Pixar Putt is extended until 31 January. TriNations Rugby and boxing events will be held in December.</p> <p><u>Comments, Questions and Answers</u></p> <p>MP commented on the positive changes made to the Stadium and the successful community sporting events this year. MP said to have the impression that the Stadium's social media visibility is also positive.</p> <p>MP said she had heard complaints about the pre-packaged catering at the Stadium. The food quality would have been better prior to COVID-19.</p>	



<p>MP advised that the lighting issue from Westmead Station to the Stadium had been mentioned before and improvement is desired.</p> <p>MP noted to have received positive feedback about the venue being used for formals. GP explained this falls under the responsibility of the Meetings &amp; Special Events team. Christmas parties and formals are a big opportunity for the Stadium.</p> <p><b>Q:</b> MP noted that commercial opportunities such as Pixar Putt are being extended, and asked for opportunities for other events that promote connectivity with the rest of the city.</p> <p><b>A:</b> GP advised there is sufficient space left to ensure those type of events can be accommodated. Discussions with Council and Parramatta Park Trust are ongoing.</p> <p>AH explained that Council organises initiatives to support connectivity and local businesses, such as the recent car parking promotion (see <a href="https://www.cityofparramatta.nsw.gov.au/eat-street-free-parking">https://www.cityofparramatta.nsw.gov.au/eat-street-free-parking</a>).</p> <p>GP noted to be interested in opportunities for joint messaging.</p> <p><b>Q:</b> MP asked if any complaints were received recently.</p> <p><b>A:</b> GP mentioned that one complaint was received at the time of the Elton John concert held in March. This was investigated and appeared to be below required noise levels. In general, rehearsals and sound checks are limited to minimise public nuisance.</p> <p><b>Q:</b> MP asked how the playing surface held up recently.</p> <p><b>A:</b> GP answered the playing surface quality was maintained and the vacuum and ventilation system worked well.</p> <p>RH commented that some community members believe the Pixar Putt events are overcrowded. RH recommended monitoring the number of visitors in light of COVID-19 restrictions.</p> <p>GP thanked RH for sharing his concern and will follow up with VenuesLive and the event promoter.</p> <p><b>Q:</b> MP asked if COVID-19 check-in QR codes are being used at the Pixar Putt event.</p> <p><b>A:</b> GP confirmed QR codes have been put in place.</p> <p><b>Q:</b> DW asked how community events are being marketed and promoted.</p> <p><b>A:</b> GP explained that the Community and Charity Engagement Plan guides these type of events. (Social) Media is used for promotion of events.</p> <p><b>Q:</b> RH enquired about any plans to build similar stadiums.</p> <p><b>A:</b> GP and DR advised that although discussions are ongoing this is undecided.</p> <p>DW thanked GP for his presentation.</p>	<p>GP to follow up on concern regarding adherence to COVID-19 requirements at Pixar Putt events with VenuesLive and event promoter</p>
<p><b>Heritage and Archival Update (DB)</b></p> <p>DB stated there was nothing to report on in terms of the heritage and archival items as the team has been occupied with the merger with SCGT. Work on the heritage and archival items will resume after the merger is completed.</p> <p><u>Comments, Questions and Answers</u></p> <p><b>Q:</b> MP asked if the new entity would place particular emphasis on the importance of heritage and archival items.</p> <p><b>A:</b> DR advised that several venues have significant heritage implications. A number of different advisory committees set up under the new legislation, which includes a heritage element.</p> <p><b>Q:</b> DW asked if the Committee Members could get access to the relevant legislation for the new entity.</p> <p><b>A:</b> DR advised the legislation is now public (<a href="https://www.legislation.nsw.gov.au/view/pdf/asmade/act-2020-29">https://www.legislation.nsw.gov.au/view/pdf/asmade/act-2020-29</a>) and will be shared among Committee Members.</p>	

<p><b>Calendar of Events</b></p> <p>GP presented on the scheduled calendar of events during the Bankwest Stadium Operations Update.</p>	
<p><b>Communication with Broader Community and Q&amp;As (All)</b></p> <p><b>Q:</b> MP asked for an update on the proposed plans for the Parramatta Aquatic and Leisure Centre. MP also noted the recent news on the Epping Pool Draft Concept Plan.</p> <p><b>A:</b> AH advised that the DA application for the Parramatta Aquatic and Leisure Centre was lodged and is currently being considered. The Draft Concept Plan for the Epping Pool has been prepared and Council is seeking feedback until 7 December 2020 (<a href="https://participate.cityofparramatta.nsw.gov.au/dencepark">https://participate.cityofparramatta.nsw.gov.au/dencepark</a>).</p> <p><b>Q:</b> RH made a remark about disturbance of local business activity in Church St due to ongoing Light Rail constructions.</p> <p><b>A:</b> AH advised the Light Rail construction is a State matter. Council works to identify and implement a range of measures to improve outcomes for local businesses and the</p> <p><b>Q:</b> DW asked if there would be an opportunity for the Chair to have a conversation with the new CEO once appointed. Aim is to provide a general introduction and background information on the CCC.</p> <p><b>A:</b> DR confirmed and will action this.</p> <p><b>Q:</b> DW asked if the upcoming media announcement around the new board and CEO can be distributed to CCC members.</p> <p><b>A:</b> DR confirmed.</p>	<p>DR to set up meeting between DW and new CEO once appointed</p> <p>DR to provide media announcement of new board and CEO to DW for distribution to CCC Members.</p>
<p><b>General Business</b></p> <p>No general business.</p>	
<p><b>Next Meeting (DW)</b></p> <p>The next meeting is scheduled for 22 March 2021.</p>	
<p><b>Final Comments (DW)</b></p> <p>The Chair thanked the Committee Members for attending.</p>	
<p><b>Close Meeting</b></p> <p>The meeting closed at 18:30 PM</p>	



West

## Acknowledgement of country

I would like to acknowledge Aboriginal peoples as the traditional owners and custodians of the land on which we meet today.

I would also like to pay my respects to Elders past, present and future, extending this respect to all Aboriginal people here today, no matter where you come from.

# Sydney Metro West – growing with the West

- Delivering a new underground railway that will connect Greater Parramatta and the Sydney CBD
- Doubling rail capacity between the Parramatta and Sydney CBDs, with a target travel time of 20 minutes
- Linking new communities to rail for the first time
- Supporting employment growth and housing supply
- Creating about 10,000 direct and 70,000 indirect jobs during construction.

## Creating new jobs



## Demand for public transport between Greater Parramatta and the Sydney CBD by 2036



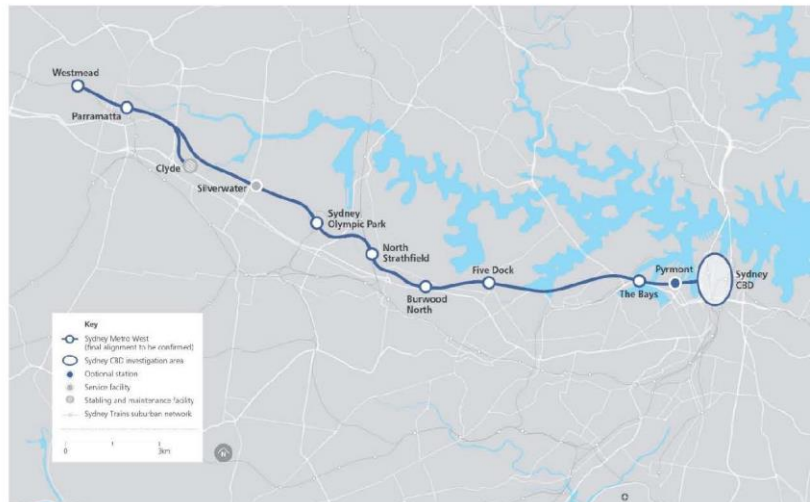
3

# Sydney Metro West

Stations are confirmed at:

- Westmead
- Parramatta
- Sydney Olympic Park
- North Strathfield
- Burwood North
- Five Dock
- The Bays
- Sydney CBD.

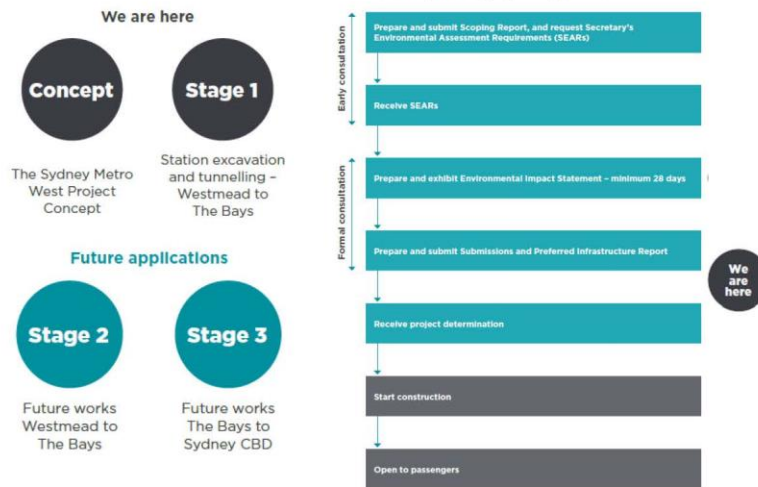
An optional station at Pyrmont is being considered by the NSW Government.



4



# Environmental assessment process



5

## Sydney Metro West officially underway

- Work on Sydney Metro West officially began in the Bays on 18 November
- The road works at The Bays, assessed and approved earlier this year, will allow the first of four mega tunnel boring machines to be in the ground before the end of 2022
- The planning process for the broader project is progressing and we submitted the Submissions and Amendment Reports for EIS 1 to the Department Planning, Industry and Environment on 20 November
- Next year we will seek approval for stations, depots and rail systems.



6



## Westmead Station

- Westmead Station will service employees and visitors to the Westmead employment, health and education hub
- Provide interchange with existing train network and light rail
- Support residential areas experiencing growth and renewal in north and south Westmead
- The station will be located on eastern side of Hawkesbury south of the existing Westmead Station with an entrance on Hawkesbury Road.



7

## Parramatta Station

- Supports Parramatta CBD as a major employment growth centre, boosting jobs and improving connections across Greater Sydney
- Provides easy, efficient and accessible interchange with buses and Parramatta Light Rail.
- Will integrate with the proposed Civic Link, a green, pedestrianised public space from Parramatta Square in the south to Parramatta River in the north
- The station will be located block bounded by George, Macquarie, Church and Smith Streets with an entrance on Horwood Place.



8

## Bank West Stadium

- Bank West Stadium is:
  - about 800m from proposed Parramatta metro station
  - about 2km from proposed Westmead metro station
- Sydney Metro would work with Bank West Stadium to plan around major events and peak periods both now and during construction.



9

## Creating places



- The Sydney Metro will be integrated into active precincts around each metro station
- Sydney's new metro stations will create focal points in the communities that they serve, with new places for people to live, work, shop and play
- Each station is different in character, and will require a tailored place-based approach to planning
- Sydney Metro will work with the community and stakeholders to create great places.

10



# Questions and answers



11



Operational Report

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## Since We Last Met

- NRL regular season matches
- NRL Finals Series matches
- A-League regular season matches
- A-League Finals Series, including Grand Final
- Tri Nations Rugby
- Community Sporting Events
- Precinct activities/activations

All conducted under COVID-19 Safety Plan

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## COVID-19 Operations - Background

- From 1 July, Bankwest Stadium operated at 25% of total capacity – approx. 7,400 seats
- VenuesLive has successfully implemented strict operational guidelines in-line with NSW Health COVID-19 Health Orders and its Hirer's Bio-Security Plans
- There have been no COVID-19 health order breaches at Bankwest Stadium over this period and no known incidences of COVID-19.
- In October, the Stadium was granted an exemption from the Minister for Health to increase the capacity to 50% - permitted to ticket up to 15,000 patrons

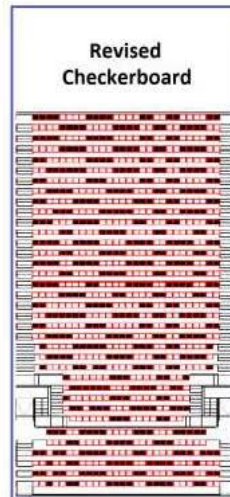
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STADIUM

## COVID-19 Operations – Approach to health initiatives

- COVID-19 'Return to Crowds' Concept of Operations and COVID-19 Safety Plan was provided to NSW Health in July 2020
- Approach underpinned but the key pillars of the Australian Government's COVID-19 strategy and the health advice of the NSW Government.
  - Tracking and Tracing
  - Maintain 1.5 Metre Physical Distancing
  - Good Health & Hygiene
  - Stay Home if Unwell
  - COVID 19 Communications & Event Planning
- Opening all catering outlets
- One way pedestrian flows for F&B outlets and amenities
- Continuous cleaning of all high traffic touch points, hand sanitisers throughout the venue

## COVID-19 Operations – Initiatives with 50%

- Checkerboard ticketing model
- Wearing of face masks by public
- In-stadium segregation





## COVID-19 – Operational changes

- COVID-19 has acted as an ‘accelerant’ to some Stadium operational improvements
- NFC ticketing – allow patrons to ‘tap and go’ with e-tickets
- Faster transition to paperless ticketing
- Cashless venue
- Catering changes – pre-packaged catering versus buffet-style



## COVID-19 – Messaging before events



## COVID-19 - Messaging during events



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**Bums on seats! Stay seated  
unless buying food & beverage  
or using bathrooms**

bankwest STADIUM

The graphic features a teal background. At the top right is the "bankwest STADIUM" logo. Below it is an illustration of a dark grey bench with six seats. Three stylized human figures are seated on the bench, with one in a red dress and two in blue shirts. The other three seats are empty. Below the illustration, the text "Bums on seats! Stay seated unless buying food & beverage or using bathrooms" is written in a bold, white, sans-serif font. At the bottom, the "bankwest STADIUM" logo is repeated.



**Stay clean. Practice  
good hygiene &  
wash your hands.**

bankwest STADIUM

**Cover your mouth.  
Cough or sneeze  
into your elbow.**



bankwest STADIUM

**Make some personal space in this place! Stay physically distanced & keep 1.5m apart.**



bankwest STADIUM

## WSSCCC Meeting 13 – Minutes

<b>Meeting:</b>	Western Sydney Stadium CCC - Meeting 13
<b>Date:</b>	Monday, 15 February 2021
<b>Location:</b>	Videoconference - MS Teams
<b>Time:</b>	17.00 – 18.00 PM
<b>Independent Chair:</b>	Darryl Watkins (DW)
<b>Attendees:</b>	Megan Phelps, Community Member (MP) Brad Main, Parramatta Lions J AFC (BM) Dianne Rigg, Venues NSW (DR) Joe Achmar, Venues NSW (JA) Dee Brock, Venues NSW – Guest (DB) George Perry, VenuesLive - Guest Speaker (GP) Anna Sessink, Independent Minute Taker (AS)
<b>Apologies:</b>	Anthea Hall, City of Parramatta Council (AH) Raymond Haddad, Community Member (RH) Daryl Kerry, VenuesLive (DK)

## Minutes

Minutes	Action
<p><b>Welcome (DW)</b></p> <p>DW welcomed committee members to the meeting and gave an acknowledgement of Country.</p> <p>DW welcomed guests Dee Brock and George Perry.</p> <p>Apologies were noted from Raymond Haddad, Anthea Hall and Daryl Kerry.</p> <p>DW advised that the meeting had been brought forward due to his upcoming departure from KJA/ERM. In discussion with committee members and Venues NSW this approach was preferred over securing a different independent chair for the final meeting initially planned for March 2021.</p>	
<p><b>Code of Conduct &amp; Pecuniary / Non-pecuniary Interests (DW)</b></p> <p>DW referred to the Code of Conduct and pecuniary or non-pecuniary interests register.</p>	
<p><b>Meeting 12 - Action Items (DW)</b></p> <p>The action items from Meeting 12 were reviewed by DW. Meeting 12 action items listed below:</p> <p><u>Action item 1:</u> DR to provide map of the land swap area between Parramatta Park Trust and Venues NSW at the next CCC meeting in March 2021</p> <p><u>Action item 2:</u> DR to provide update on the future development site in the north east corner of the Bankwest Stadium site at the next CCC meeting in March 2021</p> <p>DR advised that the land swap area is still being finalised between Venues NSW and Parramatta Park Trust for submission to City of Parramatta Council. An update on the map and future development site was planned for March and are yet to be confirmed.</p>	



<p>DR will reach out to interested committee members individually once an update is available.</p> <p>MP, who had raised the matters at previous CCC meetings, was agreeable with this approach.</p> <p><u>Action item 3:</u> GP to follow up on concern regarding adherence to COVID-19 requirements at Pixar Putt events with VenuesLive and event promoter</p> <p>GP provided an update on progress made since the last meeting. The Pixar Putt event organisers had been contacted to ensure COVID Safe plans are adhered to at all times. Random checks were performed to ensure compliance and no issues were identified.</p> <p><u>Action item 4:</u> DR to set up meeting between DW and new CEO once appointed</p> <p>This action item is no longer relevant.</p> <p><u>Action item 5:</u> DR to provide media announcement of new board and CEO to DW for distribution to CCC Members.</p> <p>Completed.</p> <p><u>Action item 6:</u> DW to be the point of contact for Sydney Metro West to forward details on future project progress to CCC members.</p> <p>Completed.</p> <p>No further questions were raised on the action items.</p>	
<p><b>Venues NSW Update (JA)</b></p> <p>JA provided an update on recent Venues NSW developments.</p> <p><u>Merge Venues NSW &amp; SCGT</u></p> <p>Venues NSW has now merged with the SCGT to become a new entity. The new Board of the entity is chaired by Tony Shepherd and involves various committees, including membership committees and regional committees. The entity is responsible for precincts as well as precinct surroundings, which is beneficial for Bankwest Stadium and the community. Two board meetings were held since the new board commenced in December 2020. The next board meeting is planned for next week.</p> <p>The transition into the new entity has been the main focus of the Venues NSW team over the last few months.</p> <p><u>Comments, Questions and Answers</u></p> <p><b>Q:</b> DW enquired about challenges with regards to culture integration during the merger process.  <b>A:</b> JA advised that a coordinated approach was taken to managing the stadium network and staff has been prioritised and well taken care of during the process. DR confirmed that extensive effort was made to ensure the integration of culture and operations was as seamless as possible.</p> <p><b>Q:</b> MP asked how Venues NSW and the new entity are now referred to.  <b>A:</b> JA said the name remains Venues NSW. The Venues NSW legislation remains in place while SCGT legislation was repealed. Separate Membership Committees were established to coordinate membership matters across the stadium network. Stadium Australia and Bankwest Stadium will continue to be operated by VenuesLive.</p> <p><b>Q:</b> MP then asked how the parklands around Bankwest Stadium are now governed.  <b>A:</b> DR advised these are part of the Parramatta Park Trust, which in turn is part of Greater Sydney Parklands. For background information, the following link was shared: <a href="https://www.dpie.nsw.gov.au/premiers-priorities/great-public-spaces/open-space/greater-sydney-parklands">https://www.dpie.nsw.gov.au/premiers-priorities/great-public-spaces/open-space/greater-sydney-parklands</a></p>	
<p><b>Bankwest Stadium Operational Report (GP)</b></p> <p>GP presented a brief update on Bankwest Stadium Operations.</p>	

<p>A wide variety of events took place at the Stadium recently. This includes special events and functions unrelated to professional sports such as a function held for charity partner Ronald McDonald House and the Celebrating Girls In Sport Festival.</p> <p>The new Hoops Coffee House was recently opened opposite the basketball courts on O'Connell St.</p> <p><u>Comments, Questions and Answers</u></p> <p><b>Q:</b> MP commented on the good coffee she had ordered from Hoops Coffee House the other day and asked if the cafe was part of the original plans for Bankwest Stadium.</p> <p><b>A:</b> GP explained that the opportunity for Hoops Coffee House was not part of the original design and was identified at a later stage.</p> <p><b>Q:</b> MP enquired about the types of customers at different times of the day.</p> <p><b>A:</b> GP advised that various options are being explored, including catering for kids parties at the nearby playground.</p> <p>DW thanked Venues NSW and VenuesLive for their updates.</p>	
<p><b>Communication with Broader Community and Q&amp;As (All)</b></p> <p>MP wondered if Bankwest Stadium has been considered as a vaccination venue for the COVID-19 vaccine rollout as similar venues overseas have been used for this purpose. MP noted Bankwest stadium may be suitable, also considering its location near Westmead Hospital.</p> <p>GP advised that VenuesLive has an existing relationship with NSW Health and has experience in providing catering services for COVID-19 quarantine facilities. VenuesLive has reached out to NSW Health regarding Stadium Australia as a vaccination venue. NSW Health has not yet taken up the offer.</p> <p>MP noted the draft Westmead Place Strategy is currently on public exhibition and open for comment until 31 March 2021. The draft Strategy provides only a small number of references to Bankwest Stadium and its importance in relation to the Westmead Precinct. MP suggested to make an individual submission to the draft Strategy and encouraged others to do so as well.</p>	
<p><b>CCC Closure Process (DW)</b></p> <p>DW asked Venues NSW if the CCC meeting minutes will continue to be available on the Bankwest website after the closure of the CCC. JA said this is a discussion point and the minutes will probably remain published on the website for a period of time.</p> <p>DW noted that annual reports of the CCC performance are also published on the website of the Department of Planning, Industry and Environment, with all meeting minutes attached to the reports.</p>	
<p><b>Final Comments (DW)</b></p> <p>DW thanked all Committee Members for their collaborative approach and constructive contributions during the course of the Committee. DW acknowledged the efforts of community members in seeking knowledge from the community. DW also showed appreciation of the tasks performed by the independent minute takers over the years.</p> <p>DR and JA thanked DW for his leadership and diligence during the process and community members for their time and valuable contributions. JA invited community members to contact VenuesNSW at any time should they wish to discuss any matters relevant to the Stadium.</p> <p>GP also thanked DW and the community members. The CCC process made a positive contribution to the success of the Bankwest stadium as a community asset.</p>	
<p><b>Close Meeting</b></p> <p>The meeting closed at 17:40 PM</p>	

